

## Appendix 3

### Viability Improvement Steps Cashflow

Year	BASE	A	B	C	D	E	Total A - E Cumulative
1	-£1,356,533	-£1,129,376	-£1,016,213	-£937,975	-£656,736	-£469,606	-£469,606
2	-£1,083,723	-£856,566	-£741,139	-£660,551	-£379,311	-£192,182	-£661,788
3	-£2,262,821	-£2,035,663	-£1,917,929	-£1,834,938	-£1,553,698	-£1,366,568	-£2,028,356
4	-£2,125,038	-£1,897,880	-£1,777,791	-£1,692,306	-£1,411,066	-£1,223,937	-£3,252,293
5	-£1,982,807	-£1,755,650	-£1,633,159	-£1,545,096	-£1,263,857	-£1,076,727	-£4,329,020
6	-£1,858,760	-£1,631,603	-£1,506,662	-£1,416,196	-£1,134,956	-£947,827	-£5,276,847
7	-£1,936,165	-£1,709,008	-£1,581,568	-£1,488,606	-£1,207,367	-£1,020,237	-£6,297,084
8	-£1,808,913	-£1,581,756	-£1,451,767	-£1,356,251	-£1,075,011	-£887,882	-£7,184,966
9	-£1,677,935	-£1,450,777	-£1,318,189	-£1,220,046	-£938,806	-£751,677	-£7,936,643
10	-£3,438,835	-£3,211,677	-£3,076,437	-£2,975,592	-£2,694,352	-£2,507,223	-£10,443,866
11	-£1,404,301	-£1,177,143	-£1,039,199	-£935,583	-£654,343	-£467,214	-£10,911,080
12	-£1,456,556	-£1,229,399	-£1,088,695	-£982,224	-£700,984	-£513,855	-£11,424,935
13	-£1,114,351	-£887,194	-£743,676	-£634,262	-£353,023	-£165,893	-£11,590,828
14	-£962,951	-£735,794	-£589,406	-£476,980	-£195,741	-£8,611	-£11,599,439
15	-£5,008,581	-£4,781,424	-£4,632,108	-£4,516,566	-£4,235,326	-£4,048,197	-£15,647,636
16	-£646,664	-£419,506	-£267,204	-£148,479	£132,761	£319,890	-£15,327,746
17	-£481,516	-£254,359	-£99,010	£23,002	£304,241	£491,371	-£14,836,375
18	-£311,502	-£84,345	£74,110	£199,495	£480,734	£667,864	-£14,168,511
19	-£136,496	£90,661	£252,286	£381,144	£662,383	£849,513	-£13,318,998
20	-£7,195,731	-£6,968,573	-£6,803,717	-£6,671,285	-£6,390,045	-£6,202,916	-£19,521,914
21	£229,146	£456,303	£624,457	£760,552	£1,041,792	£1,228,921	-£18,292,993
22	£420,068	£647,226	£818,743	£958,617	£1,239,857	£1,426,986	-£16,866,007
23	£616,623	£843,780	£1,018,728	£1,162,480	£1,443,720	£1,630,849	-£15,235,158
24	£571,483	£798,640	£977,087	£1,124,831	£1,406,071	£1,593,200	-£13,641,958
25	£1,027,268	£1,254,426	£1,436,441	£1,588,286	£1,869,526	£2,056,655	-£11,585,303
26	£1,241,700	£1,468,857	£1,654,513	£1,810,585	£2,091,824	£2,278,954	-£9,306,349
27	£1,462,457	£1,689,614	£1,878,983	£2,039,399	£2,320,639	£2,507,768	-£6,798,581
28	£1,689,726	£1,916,883	£2,110,039	£2,274,917	£2,556,156	£2,743,286	-£4,055,295
29	£1,923,676	£2,150,833	£2,347,853	£2,517,325	£2,798,565	£2,985,695	-£1,069,600
30	-£13,631,129	-£13,403,972	-£13,203,012	-£13,028,818	-£12,747,578	-£12,560,449	-£13,630,049
31	£2,412,506	£2,639,663	£2,844,642	£3,023,685	£3,304,925	£3,492,054	-£10,137,995
32	£2,667,773	£2,894,930	£3,104,009	£3,288,053	£3,569,293	£3,756,422	-£6,381,573
33	£2,930,577	£3,157,734	£3,370,994	£3,560,169	£3,841,408	£4,028,538	-£2,353,035
34	£3,201,124	£3,428,281	£3,645,806	£3,840,275	£4,121,514	£4,308,644	£1,955,609
35	£3,479,657	£3,706,814	£3,928,690	£4,128,596	£4,409,836	£4,596,965	£6,552,574
36	£3,452,554	£3,679,711	£3,906,025	£4,111,518	£4,392,758	£4,579,887	£11,132,461
37	£4,061,639	£4,288,796	£4,519,636	£4,730,875	£5,012,115	£5,199,244	£16,331,705
38	£4,365,580	£4,592,737	£4,828,193	£5,045,339	£5,326,579	£5,513,708	£21,845,413
39	£4,678,476	£4,905,633	£5,145,799	£5,369,042	£5,650,282	£5,837,411	£27,682,824

40	-£6,848,094	-£6,620,937	-£6,375,968	-£6,146,474	-£5,865,234	-£5,678,104	£22,004,720
41	£5,332,282	£5,559,439	£5,809,307	£6,045,234	£6,326,474	£6,513,603	£28,518,323
42	£5,673,745	£5,900,903	£6,155,768	£6,398,309	£6,679,549	£6,866,679	£35,385,002
43	£6,025,283	£6,252,440	£6,512,403	£6,761,755	£7,042,994	£7,230,124	£42,615,126
44	£6,387,211	£6,614,369	£6,879,531	£7,135,888	£7,417,128	£7,604,257	£50,219,383
45	-£850,562	-£623,404	-£352,939	-£89,373	£191,867	£378,997	£50,598,380
46	£7,143,467	£7,370,624	£7,646,499	£7,917,478	£8,198,718	£8,385,847	£58,984,227
47	£7,538,431	£7,765,588	£8,046,980	£8,325,582	£8,606,821	£8,793,951	£67,778,178
48	£7,547,030	£7,774,187	£8,061,207	£8,347,647	£8,628,887	£8,816,016	£76,594,194
49	£8,363,755	£8,590,912	£8,883,672	£9,178,186	£9,459,426	£9,646,555	£86,240,749
50	£2,127,369	£2,354,526	£2,653,142	£2,955,948	£3,367,489	£3,554,605	£89,795,354